

# Softwar An Intimate Portrait Of Larry Ellison And Oracle

## Kimberly Frost

**Softwar** Matthew Symonds,2004-08-31 Written with exclusive and unprecedented access, journalist Symonds brings readers the definitive portrait of the computer company Oracle, and of Larry Ellison--complete with Ellison's own commentary and criticisms on Symonds' reporting.

Softwar Matthew Symonds,2013-04-30 This biography of the outspoken tech billionaire and founder of Oracle offers “a rare window on Ellison’s mind” (The New York Times). In a business where great risks, huge fortunes, and even bigger egos are common, Larry Ellison stood out as one of the most daring and driven leaders of the software industry. Oracle—the company he cofounded and ran—made pioneering advances, dominated the market, and turned Ellison into a Silicon Valley icon whose exploits are the stuff of legend. In *Softwar*, journalist Matthew Symonds gives readers exclusive and intimate insight into both Oracle and the man who made it. As well as relating the story of Oracle’s often bumpy path to success, Symonds deals with the private side of Ellison’s life. With unlimited insider access granted by Ellison himself, Symonds captures the intensity and, some would say, the recklessness that have made Ellison such a controversial figure. With a new and expanded epilogue that tells the story behind Oracle’s epic struggle to win control of PeopleSoft, *Softwar* is the most complete portrait undertaken of the man and his empire—a unique and gripping account of both an extraordinary life and the way the computing industry really works.

**Softwar** Matthew Symonds,2003 A history of the computer company Oracle chronicles its rise to become one of the industry's most powerful and profitable companies, noting its penchant for reinventing itself in pursuit of new goals.

Softwar Larry Ellison,Matthew Symonds,2003-10-01

Everyone Else Must Fail Karen Southwick,2003-12-23 Karen Southwick’s unauthorized account provides the full story of Larry Ellison’s brilliant, controversial career. Ellison’s drive and fierce ambition created Oracle out of the dust and built it into one of America’s great technology companies, but his unpredictable management style keeps it constantly on the edge of both success and disaster. The hostile bid for PeopleSoft is just the most recent example. With one clever strategic move, Larry Ellison threw much of the business software field into play. The saying “It’s not enough that I succeed, everyone else must fail” has been so often used by or associated with Ellison that most people think it originated with him. It’s actually attributed to Genghis Khan, but it’s a dead-on way to describe not only the way Ellison thinks about competitors but the way

he runs Oracle. His weapons are not marauding hordes, but Oracle's possession of database technology that is crucial for keeping mission-critical information flows working at thousands of organizations, corporations, nonprofits, and government agencies. Inside Oracle, Ellison has time and again systematically purged key operating, sales, and marketing people who got too powerful for his comfort. Most notable was Ray Lane, Oracle's president for nine years, who was widely credited with bringing order out of the chaos that was Oracle in the early nineties and growing it into a ten billion dollar company. Ellison got rid of the one key person who was building confidence with Wall Street, business partners, and customers that Oracle was no longer flying by the seat of its pants and had its act together. Ellison's mania for absolute control and his inability to coexist with the very lieutenants who bring much-needed stability to the company have brought Oracle to the brink of collapse before, and may well do it again. Ellison is a throwback to an earlier, much more freewheeling version of capitalism, the kind practiced by the nineteenth-century robber barons who ran their companies as private fiefdoms. Larry Ellison is one of the most intriguing and dominant leaders of a major twenty-first-century corporation, and *Everyone Else Must Fail* raises the question of whether Oracle's products and the reliance placed in them by so many are too important to be subject to the whims of one man. While giving credit to Ellison's brilliance and devotion, the book sounds a warning about an ingenious man's tendency to be his own company's worst enemy.

**The Billionaire and the Mechanic** Julian Guthrie, 2014-04-01 Expanded to include the behind-the-scenes story of the 34th America's Cup and Team USA's incredible comeback Down eight-to-one in the 34th America's Cup in September 2013, Oracle Team USA pulled off a comeback for the ages, with eight straight wins against Emirates Team New Zealand. Julian Guthrie's *The Billionaire and the Mechanic* tells the incredible story of how a car mechanic and one of the world's richest men teamed up to win the world's greatest race. With a lengthy new section on the 34th America's Cup, Guthrie also shows how they did it again. The America's Cup, first awarded in 1851, is the oldest trophy in international sports. In 2000, Larry Ellison, co-founder and billionaire CEO of Oracle Corporation, decided to run for the prize and found an unlikely partner in Norbert Bajurin, a car mechanic and Commodore of the blue-collar Golden Gate Yacht Club. After unsuccessful runs for the Cup in 2003 and 2007, they won for the first time in 2010. With unparalleled access to Ellison and his team, Guthrie takes readers inside the building process of these astonishing boats and the lives of the athletes who race them and throws readers into exhilarating races from Australia to Valencia.

**Behind the Cloud** Marc Benioff, Carlye Adler, 2009-10-19 How did salesforce.com grow from a start up in a rented apartment into the world's fastest growing software company in less than a decade? For the first time, Marc Benioff, the visionary founder, chairman and CEO of salesforce.com, tells how he and his team created and used new business, technology, and philanthropic models tailored to this time of extraordinary change. Showing how salesforce.com not only survived the dotcom implosion of 2001, but went on to define itself as the leader of the cloud computing revolution and spark

a \$46-billion dollar industry, Benioff's story will help business leaders and entrepreneurs stand out, innovate better, and grow faster in any economic climate. In *Behind the Cloud*, Benioff shares the strategies that have inspired employees, turned customers into evangelists, leveraged an ecosystem of partners, and allowed innovation to flourish.

*Difference Between God And Larry Ellison\**, *The \*god Doesn't Think He's Larry E* Mike Wilson,1998-11-04 A recent Forbes listed Ellison as the fifth richest man in the world, and the second richest active player (behind Gates) in the technology world. Oracle Corporation, of which he is founder and CEO, is the fastest-growing software database company in the world, and the darling of technology investors. If you withdraw cash from an ATM, make an airline reservation, hook up your TV to the Internet, then you're using Oracle. All of this makes Ellison the man investors, techies, and people-in-the-know want to know more about. The ultimate self-made man, Ellison began Oracle with a \$1,200 investment and doubled its sales in eleven of its first twelve years. But he's a ruthless businessman who has used misdirection and half-truths to create one of the great high-tech success stories. He is also a daredevil sportsman with a 78-foot yacht, a number of fast jets, and beautiful women on his arm. If Gates is the nerd-King of the Valley, Ellison is its Warren Beatty. Mike Wilson has interviewed more than a hundred of Ellison's friends and enemies as well as Ellison himself to create an entertaining and provocative portrait of this enigmatic and visionary businessman.

*Hard Drive* James Wallace,Jim Erickson,1993-06 The true story behind the rise of a tyrannical genius, how he transformed an industry, and why everyone is out to get him.In this fascinating expos , two investigative reporters trace the hugely successful career of Microsoft founder Bill Gates. Part entrepreneur, part enfant terrible, Gates has become the most powerful -- and feared -- player in the computer industry, and arguably the richest man in America. In *Hard Drive*, investigative reporters Wallace and Erickson follow Gates from his days as an unkempt thirteen-year-old computer hacker to his present-day status as a ruthless billionaire CEO. More than simply a revenge of the nerds story though, this is a balanced analysis of a business triumph, and a stunningly driven personality. The authors have spoken to everyone who knows anything about Bill Gates and Microsoft -- from childhood friends to employees and business rivals who reveal the heights, and limits, of his wizardry. From Gates's singular accomplishments to his equally extraordinary brattiness, arrogance, and hostility (the atmosphere is so intense at Microsoft that stressed-out programmers have been known to ease the tension of their eighty-hour workweeks by exploding homemade bombs), this is a uniquely revealing glimpse of the person who has emerged as the undisputed king of a notoriously brutal industry.

**Jeff Bezos** Josepha Sherman,2001-01-01 Profiles Jeff Bezos, and describes how his interest in the Internet led him to explore the business of selling books over the Internet and later establish Amazon.com.

Navi Pillay Sam Naidu,2013-07-25 Pillay, a trailblazer in Human Rights Law, was born in 1941 to a humble Indian family in apartheid South Africa. She faced enormous obstacles to her aspirations for further education and a meaningful career.

However, in 1967 she was the first black woman in South Africa to set up a law practice which she used to defend many anti-apartheid activists. She also used her skills to protect the rights of political prisoners and remarkably, in 1973, she succeeded in obtaining legal representation and basic amenities for the inmates of Robben Island. In 1995 when the first democratic government was formed in South Africa, Nelson Mandela nominated Pillay as the first black female judge in the Supreme Court. In the same year she joined the International Criminal Tribunal for Rwanda. Since then Pillay has become one of the world's leading advocates in the field of human rights. The biography of Navi Pillay is part of Arcadia's BlackAmber Inspiration series edited by Rosemarie Hudson, founder of BlackAmber. These pocket-sized biographies, aimed at students and general readers alike, celebrate African, Caribbean and Asian heroes.

**Karan B. Wongar, 1985**

**Carnal Art** C. Jill O'Bryan, The French artist Orlan is infamous for performances during which her body is surgically altered. In nine such performance surgeries, features from Greek goddesses painted by Botticelli, Gerard, Moreau, and an anonymous School of Fontainebleau artist, as well as from da Vinci's Mona Lisa, were implanted into Orlan's face. During her surgical performances, viewers witness a material tampering with the relationship between the face and individual identity, the original and the constructed, a historical critique of the association of art with beauty and the female body. Responding to Orlan's definition of her performance surgeries as carnal art, C. Jill O'Bryan considers how the artist's ever-fluctuating reconstructions of her face question idealized beauty and female identity, persuasively arguing that Orlan's surgically reinvented face succeeds in both reinforcing and breaking apart corporeal subjectivity and representation. O'Bryan contextualizes Orlan's operations within the centuries-long history of public dissections and surgeries, lavish anatomical illustrations created to draw the gaze into the opened anatomy, Artaud's Theater of Cruelty in the early twentieth century, and contemporary works and performances by Cindy Sherman, Hans Bellman, and Annie Sprinkle. A compelling blurring of the line between feminist theory and art criticism, O'Bryan's close examination of Orlan's performance surgeries complicates and reconfigures the notions of identity--and its relation to the body--at the very boundary dividing art from identity.

**Visual Revelations** Howard Wainer, 2013-10-08 To function in modern society complex data must be absorbed and understood at a breakneck pace. The most efficient way to do this is through data-based graphics. This book is an exploration and celebration of graphical methods of data presentation. Visual Revelations' principal purpose is to enlighten, inform, and amuse the reader regarding the shortcomings of common graphical practices; particularly how they can misinform while simultaneously providing models of wonderful graphics. There are many examples of the best graphic practice, graphs that go beyond conveying, facts, and structure to be able to carry emotion as well. Aimed at an educated, lay audience, this volume benefits anyone who must either convey or receive quantitative information, including designers, statisticians, and people in the media.

Carlos Slim Diego Osorno,2019-09-24 Can one of the richest men in the world be a good person? The rich are not like us. Great wealth brings both power and immunity, a pairing that opens a yawning moral abyss at the feet of the world's billionaires. Carlos Slim is one of eight people whose combined wealth equals that of the 3.6 billion people who make up the poorest half of humanity. A businessman who dominates telecoms and global real estate, and a major shareholder of the New York Times, Slim exerts a degree of power in Mexico unmatched by any politician. The biography of Carlos Slim, one of the richest people of all time, is a case study in the ethical and psychological effects of extraordinary wealth. Not just the tale of the first man from a developing country ever to reach the top of the Forbes list of billionaires, it presents a living embodiment of the financial mentality of our time, a man who mistrusts politicians and believes the market to be the answer to everything—even corruption. In short, Slim's story is that of Latin America's last half century and indeed the wider world. After years of thorough investigation, Diego Osorno has produced an extraordinary portrait detailing the effects of great wealth. His time with Slim forces Osorno to pose an age-old question: What does it profit a man if he gains the world and loses his own soul?

**Asteroid Rendezvous** Jim Bell,Jacqueline Mitton,2002-08 An account of NASA's dramatic NEAR mission to the asteroid Eros by scientists involved.

**everafter** Nell Stark,Trinity Tam,2009-10-01 How far would you go to save your lover's soul? When medical student Valentine Darrow is bitten by a Vampire on her way home to propose to her lover, Alexa Newland, her life becomes a nightmare. She is consumed—both by a craving for human blood, and by an obsession to find her attacker and bring him to justice. Alexa is determined to be everything that Valentine needs, but when Val's appetite outstrips Alexa's ability to nourish her, Alexa risks her life to save her lover. Will Valentine be able to control her thirst—for blood and for vengeance? And can Valentine and Alexa's relationship endure against seemingly impossible odds?

All That Falls Kimberly Frost,2012-06-05 The Etherlin muses have long served as the source of divine inspiration. Now their world stands between the forces of Heaven and Hell... As his muse, Cerise propelled her musician boyfriend to the heights of fame, but when he dies under mysterious circumstances, her powers vanish. Now Cerise is plagued by disturbing half-formed memories of his final night...until she meets Lysander, who seems to hold the key to restoring her memories and abilities. Fallen archangel Lysander is consumed by his quest for redemption until it leads him to the captivating Cerise. Now his thirst for revenge is rivaled only by his passion for the woman he can't forget and won't resist. Bound by blood and stalked by a deadly enemy, will they pay the ultimate price for succumbing to their passion?

*A Scandalous Prophet* Thomas F. Foust,2002 A Scandalous Prophet represents the first serious attempt to wrestle with the missiological vision of the late Lesslie Newbigin. Scholars from across the cultural, theological, and ecclesiological spectrums engage to new depths all of Newbigin's major themes, making this volume an essential reference on Newbigin's

thought and an excellent introduction to current issues in mission.

Caravaggio's Cardsharps Helen Langdon, 2012 The Cardsharps, one of the paintings that launched Caravaggio's spectacular career in Rome, captured the turbulent social reality of the city in the 1590s. This early masterpiece not only documented one of the everyday activities of Rome's citizens, but its vivid, lifelike style also opened the door to a revolutionary naturalism that would spread throughout Europe. Helen Langdon, the scholar whose illuminating Caravaggio: A Life became a best-seller, returns to her subject and his milieu in this new, richly illustrated volume. She sets Caravaggio's Cardsharps within the context of contemporaneous literature, art theory, and theater and incorporates new archival research to enliven our understanding of the painter's time, place, and contemporaries. By fully analyzing one of Caravaggio's most daringly novel works, Langdon demonstrates the significant influence he had on the future of European art.

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